

TNA Questionnaire Results

Sample Size n = 45

B1	How many employees does your company have?	Total			
		Micro<10	Small<50	Medium<250	Large>250
		2	3	12	28

B2	Please indicate the importance you attach to qualifications and/or experience when employing people to work in your business	Managerial (1 answer missing)	Qualifications	$\Sigma=6$
			Experience	$\Sigma=4$
			Both	$\Sigma=34$
		Accounting/financial (2 answers missing)	Qualifications	$\Sigma=10$
			Experience	$\Sigma=2$
			Both	$\Sigma=31$
		Technical (1 answer missing)	Qualifications	$\Sigma=4$
			Experience	$\Sigma=10$
			Both	$\Sigma=30$
		Marketing	Qualifications	$\Sigma=10$
			Experience	$\Sigma=7$
			Both	$\Sigma=28$
		Semi-skilled (1 answer missing)	Qualifications	$\Sigma=9$
			Experience	$\Sigma=15$
			Both	$\Sigma=20$
		Unskilled (1 answer missing)	Qualifications	$\Sigma=4$
			Experience	$\Sigma=31$
			Both	$\Sigma=9$
If other, specify (no one gave specifications)	Qualifications	$\Sigma=2$		
	Experience	$\Sigma=6$		
	Both	$\Sigma=9$		

B3	Do you employ university graduates?	Yes	$\Sigma=43$
		No	$\Sigma=2$

B4	If yes, to what extent are you satisfied with their:		1	2	3	4	5
		Organizational skills (2 answers missing)	$\Sigma=4$	$\Sigma=0$	$\Sigma=19$	$\Sigma=13$	$\Sigma=7$
		Communication skills (2 answers missing)	$\Sigma=1$	$\Sigma=5$	$\Sigma=16$	$\Sigma=14$	$\Sigma=7$
		Theoretical knowledge (2 answers missing)	$\Sigma=0$	$\Sigma=4$	$\Sigma=11$	$\Sigma=18$	$\Sigma=10$
		Practical skills (3 answers missing)	$\Sigma=4$	$\Sigma=6$	$\Sigma=15$	$\Sigma=9$	$\Sigma=8$
		Willingness to learn (4 answers missing)	$\Sigma=1$	$\Sigma=1$	$\Sigma=10$	$\Sigma=13$	$\Sigma=16$
B5	To what extent do you think that universities can provide the type of training required by your business?	1	2	3	4	5	
		$\Sigma=2$	$\Sigma=4$	$\Sigma=22$	$\Sigma=12$	$\Sigma=5$	

C1	Do you have problems finding suitably qualified people for your business?	Yes	$\Sigma=19$
		No	$\Sigma=26$

C2	Do you have problems finding people with relevant experience for your business?	Yes	$\Sigma=32$
		No	$\Sigma=13$

C3	What type of skill or experience shortages are the most common? <i>(Though asked to give only one answer, some of the examinees gave multiple answers)</i>	Soft skills	$\Sigma=1$ (+5)
		Communication skills	$\Sigma=2$ (+3)
		People skills	$\Sigma=5$ (+6)
		Leader skills	$\Sigma=7$ (+8)
		Customer skills	$\Sigma=0$ (+2)
		Business skills	$\Sigma=6$ (+4)
		Analytical skills	$\Sigma=1$ (+1)
		Organizational skills	$\Sigma=6$ (+5)
		Management skills	$\Sigma=2$ (+7)
		Other, please specify (foreign language)	$\Sigma=0$ (+1)

1 answer missing
30 normal answers (only one marked)
14 multiple answers (written in columns)

C4	Please rate the importance of the following skills for your business.		1	2	3	4	5
		Soft skills <i>(2 answers missing)</i>	$\Sigma=0$	$\Sigma=4$	$\Sigma=20$	$\Sigma=12$	$\Sigma=7$
		Communication skills <i>(1 answer missing)</i>	$\Sigma=0$	$\Sigma=2$	$\Sigma=8$	$\Sigma=15$	$\Sigma=19$
		People skills <i>(1 answer missing)</i>	$\Sigma=0$	$\Sigma=3$	$\Sigma=9$	$\Sigma=21$	$\Sigma=11$
		Leader skills <i>(1 answer missing)</i>	$\Sigma=0$	$\Sigma=1$	$\Sigma=9$	$\Sigma=20$	$\Sigma=14$
		Customer skills <i>(3 answers missing)</i>	$\Sigma=0$	$\Sigma=2$	$\Sigma=11$	$\Sigma=17$	$\Sigma=12$
		Business skills <i>(1 answer missing)</i>	$\Sigma=0$	$\Sigma=1$	$\Sigma=13$	$\Sigma=18$	$\Sigma=12$
		Analytical skills <i>(1 answer missing)</i>	$\Sigma=0$	$\Sigma=1$	$\Sigma=13$	$\Sigma=16$	$\Sigma=14$
		Organizational skills <i>(1 answer missing)</i>	$\Sigma=0$	$\Sigma=0$	$\Sigma=10$	$\Sigma=16$	$\Sigma=18$
		Management skills <i>(1 answer missing)</i>	$\Sigma=0$	$\Sigma=3$	$\Sigma=9$	$\Sigma=19$	$\Sigma=13$
Other, please specify <i>(no one specified)</i>	$\Sigma=0$	$\Sigma=1$	$\Sigma=1$	$\Sigma=1$	$\Sigma=0$		

C5	How would you rate the general level of skills of your employees for the job they were hired? <i>(1 missing)</i>	1	2	3	4	5
		$\Sigma=0$	$\Sigma=2$	$\Sigma=20$	$\Sigma=20$	$\Sigma=2$

C6	Which channel do you most often use to recruit people for your business? <i>In columns – answers from multiple answers once (1,3) 4 times (1,6) once (2,6) once (4,7)</i>	1.National Employment Service	$\Sigma=16$ (+5)
		2.Private agencies for employment	$\Sigma=3$ (+1)
		3.Educational organizations	$\Sigma=3$ (+1)
		4.Internet	$\Sigma=1$ (+1)
		5.Newspapers	$\Sigma=0$ (+0)
		6.Recommendations	$\Sigma=14$ (+5)
		7.Other: private database	$\Sigma=1$ (+1)

D1	Does your business have regular training programs?	Yes	$\Sigma=28$
		No	$\Sigma=17$

D1a	How is training typically provided? (+9 multiple answers – both)	In-house	$\Sigma=12$
		External	$\Sigma=9$

D1b	Is training budgeted for in your annual business plans?	Yes	$\Sigma=21$
		No	$\Sigma=7$

D1c	How are the training needs of your employees most often determined? In columns – multiple answers 4 times (2 and 3) once (1,2 and 3)	1.By regular performance evaluation	$\Sigma=4$ (+1)
		2.By planned training programs	$\Sigma=9$ (+5)
		3.By training needs analysis	$\Sigma=5$ (+5)
		4.Ad-hoc	$\Sigma=6$
		5.Other	$\Sigma=0$

D1d	To what job level do you most often provide training? In columns – multiple answers 2 times (1 and 2) 4 times (1,2,3) once (2,3)	1.Top level	$\Sigma=8$ (+6)
		2.Middle level	$\Sigma=12$ (+7)
		3.Low level	$\Sigma=3$ (+5)

D1e	What are the main types of training you organize for your employees? In columns – multiple answers once (1,2) once (2,5) once (1,5,6) once (1,2,6) once (1,2,7)	1.Supervisory/management skills	$\Sigma=0$ (+4)
		2.Workplace technology	$\Sigma=21$ (+4)
		3.Hiring and recruitment	$\Sigma=0$
		4.Stress management	$\Sigma=0$
		5.Presentation skills	$\Sigma=2$ (+2)
		6.Strategic planning/organizational skills	$\Sigma=0$ (+2)
		7.Conflict management	$\Sigma=0$ (+1)
		8.Customer services	$\Sigma=1$
		9.Other	$\Sigma=0$

D1f	Which method of training do you feel to be the most effective? In columns – multiple answers once (1,2) 2 times (2,3)	1.Classroom/lecture	$\Sigma=2$ (+1)
		2.Seminars/workshops	$\Sigma=20$ (+3)
		3.On-the-job training	$\Sigma=4$ (+2)
		4.Video presentations	$\Sigma=0$
		5.Other	$\Sigma=0$

D1g	Why is training not part of your business?	Lack of finances	$\Sigma=11$
		Lack of adequate training programs	$\Sigma=6$
		We have no need for training	$\Sigma=2$
		Other (not specified)	$\Sigma=1$

D1h	Would you be prepared to invest in training if it improved the efficiency and profitability of your business?	Yes, immediately	$\Sigma=17$
		Yes, sometime in the future	$\Sigma=8$
		No	$\Sigma=0$

D1i	Which of the following would most influence you to register for a training program? In columns – multiple answers once (1,4) once (1,5) once (1,4,5)	1.Program objectives	$\Sigma=17$ (+3)
		2.Location	$\Sigma=1$
		3.Facilitator/presenter	$\Sigma=1$
		4.Length of program	$\Sigma=1(+2)$
		5.Price	$\Sigma=3(+2)$
		6.Other	$\Sigma=0$

D2	Do you have problems in finding training to meet your business needs?	Yes, I am uncertain where to look	$\Sigma=5$
		Yes, I am not offered what I need	$\Sigma=13$
		No	$\Sigma=27$

D3	If yes, what types of training do you most often have problems finding? In columns – multiple answers once (1,6) 2 times (2,6) once (6,7)	1.Supervisory/management skills	$\Sigma=1(+1)$
		2.Workplace technology	$\Sigma=8(+2)$
		3.Hiring and recruitment	$\Sigma=0$
		4.Stress management	$\Sigma=0$
		5.Presentation skills	$\Sigma=0$
		6.Strategic planning/organizational skills	$\Sigma=5(+4)$
		7.Conflict management	$\Sigma=0(+1)$
		8.Customer services	$\Sigma=0$
		9.Other (not specified)	$\Sigma=1$

D4	To what extent do you feel that a one-stop-shop would be helpful in identifying and meeting the training requirements of your company?	1	2	3	4	5
		$\Sigma=1$	$\Sigma=4$	$\Sigma=10$	$\Sigma=19$	$\Sigma=11$